



Calhoun: The NPS Institutional Archive
DSpace Repository

Faculty and Researchers

Faculty and Researchers' Publications

2009-03

The Troubling Logic of "You Didn't Build That"

Henderson, David R.

FEE

Henderson, David R. The Troubling Logic of "You Didn't Build That". Tech Central Station, March 14, 2009
<http://hdl.handle.net/10945/61600>

This publication is a work of the U.S. Government as defined in Title 17, United States Code, Section 101. Copyright protection is not available for this work in the United States.

Downloaded from NPS Archive: Calhoun



Calhoun is the Naval Postgraduate School's public access digital repository for research materials and institutional publications created by the NPS community. Calhoun is named for Professor of Mathematics Guy K. Calhoun, NPS's first appointed -- and published -- scholarly author.

Dudley Knox Library / Naval Postgraduate School
411 Dyer Road / 1 University Circle
Monterey, California USA 93943

<http://www.nps.edu/library>

The Troubling Logic of "You Didn't Build That"

Obama's famous speech continues to underpin flawed reasoning in favor of progressive income taxes.

Monday, November 12, 2018



David R. Henderson

[Economics](#) [Economic Education](#) [Obama](#) [Taxation](#) [Business](#)

When former President Obama was running for re-election in 2012, he made his famous ["You Didn't Build That" speech](#) in Roanoke, Virginia. I [blogged about it](#) back in August 2012 and got almost a record number of comments.

Obama was right if all he meant is that in building your business, you need roads and bridges that taxes paid for. But if you look at the speech, you'll see that the famous statement about 'not building that' comes right after a whole section in which he's trying to justify letting the Bush tax cuts expire for the top 2 percent. In short, he wants to raise tax rates on the top 2 percent. Immediately after discussing taxes, he states the following:

There are a lot of wealthy, successful Americans who agree with me—because they want to give something back. They know they didn't—look, if you've been successful, you didn't get there on your own. You didn't get there on your own. I'm always struck by people who think, well, it must be because I was just so smart. There are a lot of smart people out there. It must be because I worked harder than everybody else. Let me tell you something—there are a whole bunch of hardworking people out there.
(Applause)

If you were successful, somebody along the line gave you some help. There was a great teacher somewhere in your life. Somebody helped to create this unbelievable American system that we have that allowed you to thrive. Somebody invested in roads and bridges. If you've got a business—you didn't build that. Somebody else made that happen. The Internet didn't get invented on its own. Government research created the Internet so that all the companies could make money off the Internet.

Why rehash this now? Because Cato policy analyst Derek Bonett has a [particularly nice way](#) of laying out what's wrong with Obama's thinking. He does it with his "Tale of Two Commuters." Here's an excerpt:

Imagine two commuters living equidistant from a downtown city law firm. One is an attorney at the firm, the other is her secretary. Each drives to work, thereby obtaining some value from the use of public roads. Each, in turn, imposes a roughly equal amount of depreciation on those roads, the cost of which must be defrayed via taxes. But what about the value “built” by each of them once they reach their office?

The attorney will almost certainly command a far higher salary than will her secretary. Insofar as these salaries emerge from a competitive market for labor, they reflect, at least within an order of magnitude, the respective marginal products of these commuters’ labor. But, crucially, the attorney’s higher salary is not attributable to a greater consumption of public goods. She traversed the same roads on the way to work as did her secretary. The two of them rely on the same police and fire departments. They may have even attended the same local public K-12 schools. The attorney’s higher salary is instead attributable to her command over a set of skills and human capital, which are more scarce—and more valuable—on the market than are secretarial skills. The salary differential, and the difference in productivity it reflects, *cannot* be explained by differential public goods consumption. In each case, some degree of public goods and services may be a *necessary* complement to these employees’ labor, but they are not *sufficient* to explain their differential success in earning taxable income. In what way is society justified in expropriating a greater percentage of the attorney’s income because her labor is more productive and therefore commands a higher salary?

And here’s what follows for tax policy if you’re going to use government’s contribution to productivity as a basis for taxation:

The logic of “you didn’t build that” leads unavoidably to the following conclusion: few forms of proportional taxation, and certainly no progressive marginal rates, can be justified on the basis of public goods consumption.

I wouldn’t necessarily apply that to taxation for defense because wealthier people have more to defend. (Note, though, that the so-called defense budget is mainly about offense. If we wanted a defense budget purely for defense, my guess is that we could cut

the DoD budget by over 60 percent.) But Mr. Bonett is certainly right that you can't justify progressive income taxes based on the use of roads and bridges.

This article was reprinted with permission from the Library of Economics and Liberty.



David R. Henderson

[David Henderson](#) is a research fellow with the Hoover Institution and an economics professor at the Graduate School of Business and Public Policy, Naval Postgraduate School, Monterey, California. He is editor of The Concise Encyclopedia of Economics (Liberty Fund) and blogs at econlib.org.
